MUNICIPAL TOOLKIT

BUILDING AN AGE-FRIENDLY COMMUNITY





FUNDING FOR THIS MUNICIPAL TOOL KIT WAS GRANTED THROUGH THE HENRY AND MARILYN TAUB FOUNDATION.

Age Friendly Ridgewood has been fortunate to have established and maintained many positive collaborations with Ridgewood's municipal elected officials and employees. This document was created by Beth Abbott and Sheila Brogan based on their work with Age Friendly Ridgewood and their partnership with many who work in this field. The toolkit was then thoughtfully reviewed by the Village of Ridgewood's Village Manager, Department Heads and staff members and their feedback has been incorporated. We would also like to thank Julia Stoumbos from the Henry and Marilyn Taub Foundation, Tess Tomasi from Bergen County Division of Senior Services, Katie Squires from AARP, Janet Sharma from Age Friendly Englewood, Lisa Bontemps from Westwood for All Ages, Lisa MacClements from Fair Lawn for All Ages, Lorri Steinbacher, Roberta Panjwani and Robin Ritter from Ridgewood Public Library, Joan Groome from the Ridgewood Chamber of Commerce and Cathy Rowe and Dorothy Sanders from New Jersey Advocates for Aging Well for their many ideas in support of this project.



How to Use this Toolkit

We anticipate that this toolkit will be used by a Municipal Manager and Governing Body in coordination with municipal department heads, staff and related entities.

A separate section is included for each department so that they can focus on steps that can be taken to make their town a great place to grow up AND grow old.

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SCAN THE QR CODE FOR A DIGITAL VERSION OF THIS DOCUMENT AND EASY ACCESS TO RESOURCES

Introduction

In 2006 the World Health Organization (WHO) initiated the age-friendly movement. The goal was to create communities that understood and embraced the essential efforts to meet the needs of older adults. Fast track ten years later and eight communities in northern New Jersey funded through the Henry and Marilyn Taub Foundation and the Grotta Fund have become the models for New Jersey's Age-Friendly movement. Ridgewood, Garfield, Englewood, Westwood, Teaneck, Elizabeth, South Orange-Maplewood, and The **Chathams** became age-friendly communities that adapted their services, created programs, and collaborated in new ways between community organizations to improve the quality of life for their older adult residents. The material provided in this binder and on our website will provide community leaders with information on how to design age-friendly efforts to create the physical and social environments to help make our communities better places to live as we grow older.

Eight Domains of Livability

WHO recommends that when evaluating a municipality's age-friendliness that they look to the Eight Domains of Livability. The work a municipal department does likely falls into at least one domain. For example:

Domain Areas	Municipality Departments & Services
HOUSING	 Municipal Government and Governing Body Planning Board Building Department Engineering
TRANSPORTATION	Municipal ManagerSenior Bus ServicesParking
OUTDOOR SPACES AND BUILDINGS	EngineeringParks Department
COMMUNITY SUPPORT AND HEALTH SERVICES	Health Department
SOCIAL PARTICIPATION	Health DepartmentRecreation DepartmentPublic LibraryChamber of Commerce
COMMUNICATION AND INFORMATION	Information TechnologyMunicipal Manager's Office and Governing Body
RESPECT AND SOCIAL INCLUSION	 Stigma Free Committee Health Department Recreation Department Public Library Chamber of Commerce
CIVIC PARTICIPATION AND EMPLOYMENT	Municipal ManagerGoverning BodyClerk's Office

For more specific information about the Eight Domains of Livability see WHO Global age-friendly cities: a guide, 2007

iris.who.int/bitstream/handle/10665/43755/9789241547307_eng.pdf?sequence=1&isAllowed=y

Municipal Manager and Governing Body

- When considering community representation on committees that act as advisory boards to the municipal council, ensure age diversity.
- Assure that older residents are considered and included as
 decisions are made. One option is a Senior Citizens Advisory
 Council to facilitate this input. This Council would consist of
 older residents plus representatives from organizations who
 serve older residents and its function would be to offer input
 to the municipal government.
- A survey of your community's adults 55 and over is the best way
 to learn more about their situations, needs and goals. See here for
 examples https://www.agefriendlyridgewood.org/survey/.
- Consider how to facilitate attendance and welcome input at Council meetings for residents who have difficult driving and/or do not tend to go out at night, for example provide streaming and Zoom options for public meetings and for providing public comment.
- Install Hearing Loop technology in rooms where municipal meetings are held.
- Working with the Planning Board and Building Department, evaluate zoning to allow for more housing appropriate for the older population—duplexes, townhomes, multi-family or one-level accessible homes for example.
- Work with the Planning Board and Building Department to evaluate potential sites for additional affordable and low-income housing options.
- In conjunction with the Planning Board and/or Building Department evaluate the need for and community's willingness to permit Accessory Dwelling Units (ADUs) and what zoning ordinances would be needed to allow for this type of housing.
- If your municipality has a Senior Center provide as much support as possible. If there is not a senior center or shared community space that welcomes older adults, consider creating one.
- Consider creating a line item in the municipal budget to support age-friendly efforts that include promoting policies and procedures, addressing safety concerns, creating programming, expanding transportation and housing options, and expanding accessibility to municipal services.

Resources

Example of by-laws for a Senior Citizens Advisory Council glenrocknj.net/media/attachments/2024/10/10/scacby-lawsjan2023.pdf

How to include consideration of all ages when planning local service delivery www.marc.org/document/communities-all-ages-inclusion-tool-2024

See this Regional Plan
Association report on Aging in
Place in New Jersey with
Accessory Dwelling Units
rpa.org/news/lab/aging-inplace-in-new-jersey-with-adus

Municipal Departments

Building Department

- Require Universal Design for new construction or modification of older buildings. For other situations encourage Universal Design Concepts through informational postings or educational workshops.
- Enable streamlined approvals for ramps and other mobility aids. Exempt some requests for barrier-free provisions from fees and ease zoning restrictions. Fast-track applications for barrier-free modifications.
- Endorse a variety of housing options (in Master Plans for example). Working with the governing body and Planning Board evaluate zoning to allow for more housing appropriate for the older population—duplexes, townhomes, multi-family or one-level accessible homes for example.
- In new multi-unit building designs or renovations include passive recreation areas with available bench seating throughout. Similar efforts should be made for new park areas.
- Engage in thoughtful evaluation of potential sites for additional affordable and low-income housing options (also under Planning Board and Municipal Governing Body).
- Evaluate community's need for and willingness to permit Accessory Dwelling Units (ADUs) and what zoning ordinances would be needed to allow this housing option (also under Planning Board and Municipal Council).
- Install hand rails in public building hallways where possible.



Resources

Learn More about Universal Design

www.aarp.org/livable-communities/housing/info-2023/video-universal-design.html

www.section508.gov/develop/ universal-design/

New Jersey Future is a nonprofit advocating for age friendly land use decisions, creating more livable places and open spaces

www.njfuture.org/research-reports/aging-friendly-guide/

The Regional Plan
Association is an independent
non-profit civic organization
that develops and promotes
ideas to improve the economic
health, environmental
resiliency, equity and quality
of life of the New York
Metropolitan area

rpa.org

See AARP's information about Accessory Dwelling Units www.aarp.org/livable-communities/housing/info-2019/accessory-dwelling-units-adus/

Communication, Public Information and Information Technology

- Consider hiring a public information officer.
- Recognize that all residents may not be comfortable with social media, internet or email and might be unable to access information through these platforms.
- Good communication should include municipal and surrounding area events and services.
- Promote programs such as local transportation and Meals on Wheels.
- Provide information about affordable housing in the area.
- Encourage volunteerism, provide ways for older adults to offer skills for community benefit. Consider hosting a volunteer fair.
- Enhance communication by collaborating with established community organizations frequented by older adults (post in their newsletters for example) including religious institutions, senior centers, libraries, residential senior living communities.
- Plan for and install hearing loop technology in all public spaces.
 These systems assist people with hearing loss by transmitting sound from a microphone directly into hearing aids, cochlear implants, or through a portable receiver.
- The Municipal website should be ADA compliant and have features allowing for adjustable font sizes and foreign language options.
- Allow remote access and input at meetings to accommodate those who do not drive at night or who are immobile.



James J. Tedesco, III Bergen County Executive

Bergen County Board of Commissioners

Mary J. Amoroso, *Chairwoman* • Steven A. Tanelli, *Vice Chairman* • Dr. Joan M. Voss, *Chair Pro Tempore* Rafael Marte • Germaine M. Ortiz • Thomas J. Sullivan • Tracy Silna Zur



NAVIGATOR NOTES Housing Wait Lists March 2025

Resources

Let your residents know about services for older adults in your County, such as this Bergen County Key Services Guide www.co.bergen.nj.us/images/Departments_Services/
Human_Services/Senior_Services/About/2024/key-services-guide-october-2024.pdf

Let your residents know about affordable housing in your area, for example these Navigator notes published in Bergen county

myemail.constantcontact. com/NAVIGATOR-NOTES--Dec-2024-Edition.

For ideas on how to communicate in a non-Ageist manner

thischairrocks.com/

Here is an example of a valuable local service worth communicating to residents www.bergenvolunteers.org/cheer-chore

Information about hearing loop technology

www.hearingloss.org/advocacy-and-resources/get-in-thehearing-loop/

Engineering Department

- Install pedestrian safety measures including pedestrian refuge islands, curb bump-outs to narrow street crossings and slow. traffic speeds, well timed signals at crosswalks, flashing beacons at busy and/or dangerous crosswalks.
- Review and upgrade striping in roadways and pedestrian crossings as needed.
- Assure that there are clear and readable street signs and well-lit street and pedestrian crossings.
- Consider car-free zones.
- Create bike lanes so bikers are not riding on sidewalks.
- Working with the police and other departments consider creating a Citizen's Pedestrian and Traffic Safety committee to evaluate existing sidewalks, crosswalks, signals, and make recommendations for improvement.
- Complete periodic sidewalk and curb line audits and schedule sidewalk and curb repairs as needed to assure that all residents, especially those with mobility issues, can move safely through the area.
- Complete a Walkability Study of the downtown/business district.
- Evaluate outdoor seating. Locate benches where residents can rest and/or socialize.
- Work with NJ transit to provide safe, well-lit bus stops.
- Install hand rails in public building hallways where possible.
- Consult external resources. For example, consider the non-profit Strong Towns listed in the Resources box to the right.



Resources

AARP's Walk Audit Toolkit
www.aarp.org/livable-communities/getting-around/aarp-walk-audit-tool-kit.html

United States Department of Transportation "How to Develop a Pedestrian Safety Action Plan" safety.fhwa.dot.gov/ped_bike/ ped_focus/docs/fhwasa0512.pdf

Strong Towns is a nonprofit organization that advocates for safe, livable and inviting cities and development that is financially strong and resilient.

www.strongtowns.org/ journal/2024/8/30/citiesshould-handle-car-crasheslike-they-handle-frat-houses

Health Department

- Serve as a resource and referral center for health, wellness and fitness issues.
- Join the New Jersey Health Care Quality Institute's Mayors Wellness Campaign.
- Arrange for flu shot and other vaccine information and clinics.
- Host periodic wellness clinics (such as blood pressure clinics).
- Disseminate health information aimed at older adults especially on topics of importance such as nutrition and exercise.
- Hire a social worker that has experience working with vulnerable adults.
- Collaborate with local hospitals and wellness centers for programming and information.
- Host a Health and Wellness Fair bringing together service providers and broad array of resources for older adults.
- Have a plan for creating a coordinating committee in the
 event of a pandemic or other health crisis, with the goal of
 combining resources and information. Include municipal leaders,
 representatives of community and faith organizations, and leaders
 from social services organizations and other non-profits. Discuss
 and agree on best methods to provide needed assistance and
 disseminate information.



Walking Club (above)
Englewood Hospital Meal Event (below)





Resources

Information about the Mayor's Wellness Campaign www.njhcqi.org/healthytown/

In Englewood New Jersey the Health Department hosted a "Walking Club" during the summer, and Age-Friendly Englewood provided free fitness trackers to those who completed six sessions.

Englewood Hospital and the non-profit Community Chest hosted a series of Healthy Eating dinners. Groups of residents were invited and a nutritionist and chef would give a demonstration of a low-cost, nutritious meal. Guests would then enjoy the meal and be given the ingredients and the recipe to prepare the meal at home.

Potential New Jersey State
Funding
www.nj.gov/humanservices/
providers/grants/nofa/

Information about Teaneck's Social Worker www.teanecknj.gov/living-in-teaneck/fund-ing-and-assistance/

Office of Emergency Management, Police and Fire Departments

- Create an Emergency Preparation guide for all residents.
- Work with OEM, Police and Fire Departments to develop a list of residents who are frail or have mobility issues with the goal of quickly providing assistance.
- Implement an Operation Blue Angel lockbox program so emergency staff can safely enter a home where a resident is in danger or in need of medical assistance and unable to leave the home.
- Evaluate the need for a program to provide smoke detectors in homes to vulnerable and low-income residents.
- Create an emergency evacuation plan for residents that includes communication, transportation, housing, and care for special needs residents. Have knowledgeable municipal employees on call in the case of a disaster where evacuation is needed.
- Have a plan for creating an ad hoc coordinating committee in the event of a flood or other disaster, with the goal of combining resources and information. Municipal leaders, representatives of community and faith organizations, social services and other non-profits, etc. Provide needed assistance and disseminate information.
- If there is a local program that calls residents each day to make sure they answer, communicate information about the program.
- Host an event to introduce your community to File of Life kits.

Corganized by an RHS Junior working on her Girl Scout Gold Award - Body, Mind and Spirit girl Scouts presented by Bill Wright, CTRS Community Outreach Llaison, Bergen New Bridge Medical Center Attendees will receive a File of Life kit and help completing it, keeping your latest medical info, allergies, medications, and contacts all in one safe place. SEPTEMBER 26 - 7pm Ridgewood Village Hall - Youth Lounge 131 N Maple Ave, Ridgewood NJ 07450 Lite Refreshments will be provided. SCAN TO RSVP Bergen New Bridge Medical Center

Resources

See this guide written by Ridgewood's OEM and Age Friendly Ridgewood www.agefriendlyridgewood. org/oem-emergency-planning-guide/

Many New Jersey towns have implemented the Operation Blue Angel lockbox program www.westorange.org/1731/Operation-Blue-Angel

rfd.ridgewoodnj.net/DocumentCenter/View/3428/Operation-Blue-Angel-FAQs

Rebuilding Together North
Jersey offers assistance with
smoke detectors and other
repairs in specific areas for some
low-income home owners
rtnorthjersey.org/safe-andhealthy-housing

Bergen County's program to call at-risk residents daily www.co.bergen.nj.us/division-of-senior-services/health-and-wellness

U.S. Fire Administration's Fire Safety Guide for Older Adults www.usfa.fema.gov/prevention/home-fires/at-risk-audiences/older-adults/

Nonprofit New Jersey
Future's report on Creating
Age-Friendly Communities
Amid Climate Change
www.njfuture.org/research-reports/weatheringthestorms/

Book Recommendation: Climate Resilience for an Aging Nation by Danielle Arigoni

Parks and Recreation

- Include programs for older adults.
- Plan and implement Intergenerational programs.
- If the municipality does not have a Senior Center space evaluate the need and work with the governing body to create one. Be mindful of County resources nearby that may already exist.
- Identify a space and build an outdoor adult fitness area.
- Provide areas in the parks for passive activity. Ensure adequate benches in all parks and on roadways leading to parks.
- Schedule time on playing fields for older adults to engage in team sports.
- Plan programs to combat social isolation scheduled across weekdays, weekends and evenings coupled with available, affordable transportation options.
- Consider special events throughout the year to provide social engagement, for example a Community Giving Thanks Elder Dinner or a Breakfast for Older Adults to open the town pool, or an intergenerational ping pong tournament.

Resources

CoGenerate is a non-profit that focuses on what the vast and growing older population can do in collaboration with younger generations to solve our nation's most pressing problems

cogenerate.org/

Fair Lawn For All Ages' created a Volunteer Youth Corps program. Consider organizing through Parks and Recreation or recruiting a local volunteer organization to do so fairlawnforallages.org/volunteering



Ridgewood's Elder Dinner



Senior Prom hosted by Age-Friendly Englewood and Bergen Family Center





Ridgewood's Pool Opening Day Bagel Breakfast

Planning Board

- Evaluate potential sites for additional affordable and low-income housing options. This can be coordinated with Building Department and Municipal Governing Body.
- Working with the governing body and Building department evaluate zoning to allow for more housing appropriate for the older population—duplexes, townhomes, multi-family or one-level accessible homes for example.
- In conjunction with the Governing Body and/or Building
 Department evaluate the need for and community's willingness
 to permit Accessory Dwelling Units (ADUs) and what zoning
 ordinances would be needed to allow for this type of housing.
- Consider how to make attending and offering input at Planning Board meetings easier for residents who have difficulty driving and/or do not tend to go out at night. Streaming and Zooming options should be considered for these meetings where public input is expected.
- Install Hearing Loop technology in rooms where Planning Board meetings are held.
- Consult older adults and include reputable research about older adults when creating or updating a town Master Plan.

VILLAGE OF RIDGEWOOD MASTER PLAN

VILLAGE OF RIDGEWOOD, BERGEN COUNTY



AUGUST 23, 2022
ADOPTED BY THE PLANNING BOARD XXX, 2022

PREPARED BY
HEYER, GRUEL & ASSOCIATES & NV5



Resources

From AARP Livable
Communities: Expanding
Middle Housing Options
www.aarp.org/livable-communities/housing/info-2024/
middle-housing-policy.htm!?CMP=EMC-DSM-NLC-OTHLC-1771001-2020401-8442270NA-07102024-LivableCommunities-F1-MMHpolicy-BTN-ALLCommunity-&encparam=J0Jxv%2fsqQDzhE8yNVkmAdV5PilJFg5X3MYsLV00B%2fCl%3d

From the American
Planning Association,
information about Accessory
Dwelling Units
www.planning.org/knowledgebase/accessorydwellings/

See Information about
Teaneck's new affordable
housing building and
community center
taubfoundation.org/
new-age-friendly-community-center-opening-in-teaneck/

Ridgewood's Master Plan:
www.ridgewoodnj.net/DocumentCenter/View/693/
Ridgewood-Master-Plan-FinalOctober-5-2022-PDF

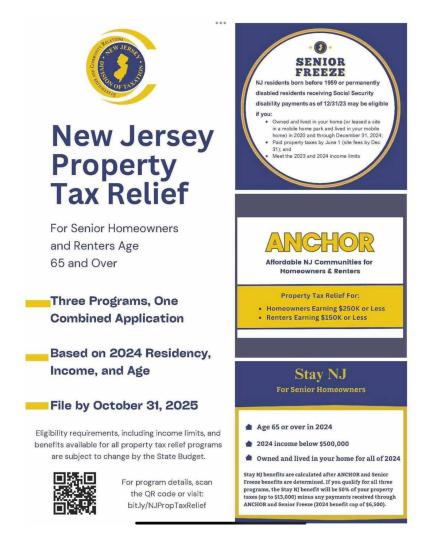
Tax Department

- Circulate information about property tax relief programs— ANCHOR, Senior Freeze, Stay New Jersey, Senior Deduction and Veterans Deduction.
- Consider including information in mailed tax bills. Share
 information via fliers and digital communication with Senior
 Centers and Libraries and other similar entities so that they can
 publicize these relief programs.

Resources

Information about Stay NJ from the New Jersey Division of Taxation

www.nj.gov/treasury/taxation/staynj/index.shtml



Transportation, Parking Utility and Senior Transportation

- Provide free or discounted local transportation via bus or van with accessibility accommodation if possible.
- Offer discounted travel for older adults.
- Provide information about all area transportation options to assist those who want to drive less.
- Offer travel training, such as through NJTIP.
- Consider a variety of abilities when setting parking regulations.
 Assure that meters or kiosks are easy to navigate for those not as comfortable with newer technology that is dependent on smart phones or who have vision impairments. When looking at the parking space inventory are there enough parking spaces for people with mobility issues?
- If parking payment procedures change or if potentially confusing technology is involved, create a video showing the procedure and host an in-person tutorial session.



SENIOR BUS

SAFE | CONVENIENT | RELIABLE | FREE

Have a medical appointment? Need to go grocery shopping? Want to stroll around the mall? Take a ride on the Senior Bus!

RESERVATIONS REQUIRED





Tuesdays - within Ridgewood - 9:30 am to 2:00 pm

2nd and 4th Wednesdays to Wyckoff ShopRite - 9:00 am to 11:15 am

3rd Wednesdays - within Ridgewood and surrounding towns - 9:30 am to 2:00 pm

Thursdays - within Ridgewood and surrounding towns - 9:30 am to 2:00 pm

Resources

Information about NJTIP—New Jersey Travel Independence Program at Rutgers vtc.rutgers.edu/njtip/

See this printable resource showing local transportation options for those who do not wish to drive www.agefriendlyr-

idgewood.org/wp-content/uploads/2021/09/
Age-Friendly-Transportation-Chart-10.26.23.pdf

Other Vital Organizations

Chamber of Commerce and Other Business Entities

- Design a program to provide discounts for older adults.
- Evaluate lighting and accessibility to accommodate those with visual impairments or mobility issues. Encourage businesses to have adequate lighting, aisles wide enough for walkers and wheelchairs, and signage with large type.
- Consider circulating Age Friendly and Dementia Friendly Tips for Businesses.
- Provide awareness training about dementia and other issues older adults face; stress how a business could be helpful to patrons with cognitive impairments. Provide businesses with a printed informational card listing dementia symptoms for employees to access.

Resources

Tips for Creating a Dementia
Friendly Business
www.agefriendlyridgewood.org/wp-content/
uploads/2025/03/Age-Friendly-Tips-for-Dementia-FriendlyBusinesses-PDF.pdf

Tips for Creating an Age
Friendly Business
www.agefriendlyridgewood.org/wp-content/
uploads/2025/03/Age-Friendly-Business-Tips-PDF.pdf





Public Library

- Libraries are an excellent source for lifelong learning opportunities. Consider an English as a Second Language program, art classes and book discussion groups.
- Provide assistance with technology.
- Plan and present speakers, films, and activities with the older adults in mind. Speaker topics could include Medicare and other health-related issues, scams and fraud, downsizing/decluttering, housing options, and property tax relief. Provide information about end-of-life planning so older adults have a will, living will and power of attorney for healthcare.
- Provide dementia-sensitive assistance and materials.
- Initiate homebound residents outreach services—delivering books to older residents and others who are unable to get to the library, whether the need is just temporary or long-term.
- Encourage more intergenerational programs.
- Schedule programs of interest to older adults on weekdays, weekends, and evenings to combat social isolation.
- In addition to scheduled programs to combat social isolation, provide a dedicated space in the library with tables, chairs and arts and craft supplies to provide space for people to express their creativity and interact with others.
- For Older Americans Month host a photo display or contest comprised of photos taken by and about older adults.

Resources

See this page under
Dementia Friendly for more
information about the
program created by
Ridgewood Public Library and
Bergen County
ridgewoodlibrary.org/
library-services/library-ofthings/







General Age-Friendly Resources and Organizations

Age Friendly North Jersey, an alliance of leaders strengthening communities for all ages **age-friendly-nj.constantcontactsites.com/**

Rutgers University School of Social Work Hub for Aging Collaboration **socialwork.rutgers.edu/centers/hub-aging-collaboration**

New Jersey Advocates for Aging Well provides leadership and education to enable older adults to live with dignity in their communities **www.njaaw.org**

Supportive Housing Association Toolkit focuses on making the case for inclusion and how to include people with disabilities and physical limitations in community participation.

www.shanj.org/wp-content/uploads/2024/01/SHA-NJ-ICP-Toolkit-Second-Edition-Final.pdf

State of New Jersey Human Services Age-Friendly Blueprint www.nj.gov/humanservices/news/reports/AF%20Blueprint_v5.pdf

Report to the US Congress May 2024 on Aging in the United States: A Strategic Framework for a National Plan on Aging by the Interagency Coordinating Committee on Healthy Aging and Age-Friendly Communities acl.gov/sites/default/files/ICC-Aging/StrategicFramework-NationalPlanOnAging-2024.pdf

National Center to Reframe Aging, led by the Gerentological Society of America www.reframingaging.org/resources

Valuable Partners and Contributors

THE HENRY & MARILYN

TAUB FOUNDATION





























Scan the QR Code

To get a full list of all the resources mentioned in this toolkit scan the QR code above. Our team will continue to add addional resources as they become available to help you focus on steps that can be taken to make your town a great place to grow up AND grow old.

